SELECTION AND RANKING PROCEDURES: A BRIEF INTRODUCTION\*

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### ORIGIN OF THE PROBLEM

A common problem faced by an experimenter is one of comparing several categories or populations. These may be, for example, different varieties of a grain, different competing manufacturing processes for an industrial product, or different drugs (treatments) for a specific disease. In other words, we have  $k(\geq 2)$  populations and each population is characterized by the value of a parameter of interest  $\theta$ , which may be, in the example of drugs, an appropriate measure of the effectiveness of a drug. The classical approach to this problem is to test the homogeneity (null) hypothesis  $H_0$ :  $\theta_1 = \dots = \theta_k$ , where  $\theta_1, \dots, \theta_k$  are the values of the parameter for these populations. In the case of normal populations with means  $\theta_1, \dots, \theta_k$  and a common variance  $\sigma^2$ , the test can be carried out using the F-ratio of the analysis of variance.

The above classical approach is inadequate and unrealistic in the sense that it is not formulated in a way to answer the experimenter's question, namely, how to identify the best category? In fact, the method of least significant differences based on t-tests has been used in the past to detect differences between the average yields of different varieties and thereby choose the 'best' variety. But this method is indirect, less efficient and does not

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easily provide an overall probability of a correct selection. Also the multiple comparison techniques developed largely by Tukey (1949) and Scheffé (1953) arose from the desire to draw inference about the populations when the homogeneity hypothesis is rejected. For details of several multiple comparison techniques, see Miller (1966).

## 2. SELECTION AND RANKING PROCEDURES

The formulation of a k-sample problem as a multiple decision problem enables the experimenter to anwer his natural questions regarding the best category. Among the early investigators of such procedures are Paulson (1949), Bahadur (1950), Bahadur and Robbins (1950). The formulation of multiple decision procedures in the framework of selection and ranking procedures has been generally accomplished either using the indifference zone approach or the (random sized) subset selection approach. The former approach was introduced by Bechhofer (1954). Substantial contribution to the early and subsequent developments in the subset selection theory has been made by Gupta starting from his work in 1956.

# 3. DESCRIPTION OF THE TWO APPROACHES

Bechhofer (1954) considered the problem of ranking k normal means. In order to explain the basic formulation, consider the problem of selecting the population with the largest mean from k normal populations with unknown means  $\mu_i$ , i=1,...,k, and a common known variance  $\sigma^2$ . Let  $\overline{\mathbf{x}}_i$ , i=1,...,k, denote the means of independent samples of size n from these populations. The 'natural' procedure (which can be shown to have optimum properties) will be to select the population that yields the largest  $\overline{\mathbf{x}}_i$ . The experimenter would, of course, need a guarantee that this procedure will pick the population with the largest  $\mu_i$  with a probability not less than a specified level P\*. For the problem to be meaningful P\* lies between 1/k and 1. Since we do not know the true configuration of the  $\mu_i$ , we look for the least favorable configuration (LFC) for which the probability of a correct selection (PCS) will be at least

P\*. Since the LFC is given by  $\mu_1 = \dots = \mu_k$ , the probability guarantee cannot be met whatever be the sample size n.

A natural modification is to insist on the minimum probability guarantee whenever the best population is sufficiently superior to the next best. In other words, the experimenter specifies a positive constant  $\Delta^*$  and requires that the PCS is at least P\* whenever  $\mu[k] = \mu[k-1] \geq \Delta^*$ , where  $\mu[1] \leq \cdots \leq \mu[k]$  denote the ordered means. Now the minimization of PCS is over the part  $\Omega_{\Delta^*}$  of the parameter space in which  $\mu[k] = \mu[k-1] \geq \Delta^*$ . The complement of  $\Omega_{\Delta^*}$  is called the indifference zone for the obvious reason. The LFC in  $\Omega_{\Delta^*}$  is given by  $\mu[1] = \cdots = \mu[k-1] = \mu[k] - \Delta^*$ . The problem is to determine the minimum sample size required in order to have PCS  $\geq$  P\* for the LFC.

Bechhofer's formulation is more general than what is described above. His general ranking problem includes, for example, selection of the t best populations.

In the subset selection approach, the goal is to select a non-empty subset of the populations so as to include the best population. Here the size of the selected subset is random and is determined by the observations themselves. In the case of normal populations with unknown means  $\mu_1,\dots,\mu_k$ , and a common variance  $\sigma^2$ , the rule proposed by Gupta (1956) selects the population that yields  $\overline{x}_i$  if and only if  $\overline{x}_i \geq \max_{i \leq j \leq k} \overline{x}_j - \frac{d\sigma}{\sqrt{n}}$ , where  $d = d(k, P^*) > 0$  is

determined so that the PCS is at least P\*. Here a correct selection is selection of any subset that includes the population with the largest  $\mu_i$ . Thus, the LFC is with regard to the whole parameter space  $\Omega$ . Under this formulation, for given k and P\* we determine d. The rule explicitly involves n. In general, the rule will involve a constant which depends on k, P\*, and n. The performance of a subset selection procedure is studied by evaluating the expected subset size and its supremum over the parameter space  $\Omega$ .

#### 4. TWO EXAMPLES

Example 1. Given five normal populations with unknown means and a common variance 64, it is desired to find which population has the largest mean and to guarantee that the probability of correctly choosing that population is at least 0.90 whenever  $\mu_{5}^{-\mu}$  4. How many observations must be taken from each population?

We have  $\sqrt{n} \lambda = 2.5997$  from Table I of Bechhofer (1954) where  $\lambda = \Delta^*/\sigma = 0.5$ . Thus we take 28 observations from each population.

Example 2. Given the five normal populations as above, it is desired to select a non-empty subset of these populations based on n=8 observations from each population with the guarantee that the population with the largest mean will be included in the selected subset with a probability not less than 0.90. Using Tables in Gupta (1963) (or Gupta, Nagel and Panchapakesan (1973), we find that d=d(5,.90) = 2.5997 and  $d/\sqrt{n} = .983$ . Using a program for generating random normal deviates N(0 +  $\alpha\delta$ , 1),  $\delta$ =1,  $\alpha$ =0,1,2,3,4, the following sample means  $\bar{x}_i$  based on n=7 were observed: 2.5953 In this example then, the subset selection rule selects only the observed populations corresponding to observed  $\overline{x_i}$  in the interval [3.401, 4.384]. Thus, only the population with the largest  $\bar{x}_i$ value is selected in the subset. Note the procedure of Bechhofer will also select the same population with probability of a correct selection equal to .969. The subset selection procedure gives the probability of a correct selection to be between .999 and 1.000 and the associated expected proportions of the number of populations selected in this case lies between .28 and .36.

# MODIFICATIONS AND GENERALIZATIONS

The above basic formulations have been modified and generalized by several authors. Mahamunulu (1966) has discussed a generalized goal for fixed-size subset selection. His goal is to select a subset of size s from k populations so that the selected subset

contains at least c of the t best populations. Of course, the constants c,s,t,k should satisfy some obvious inequalities. The problem is to determine the minimum sample size such that the PCS  $\geq$  P\* whenever  $\mu_{[k-t+1]} - \mu_{[k-t]} \geq d*$  (in the case of normal means). Desu and Sobel (1968) considered the inverse problem of selecting a subset of the smallest fixed size s given the sample size so that the selected subset will contain the t best of k populations  $(t \le s \le k)$ . A formulation for eliminating strictly inferior populations has been used by Desu (1970), and Carroll, Gupta and Huang (1975). Some generalized results in this direction are given by Panchapakesan and Santner (1977).

A restricted subset size formulation has been studied by Santner (1975), and Gupta and Santner (1973). The idea here is to select a subset of random size subject to this size not exceeding a maximum. In the case of k normal populations of unknown means  $\boldsymbol{\mu}_{\boldsymbol{i}}$  , i=1,...,k, and a common known variance  $\sigma^2$ , let m(1 < m < k) be the maximum subset size permissible. The goal is to select a subset of size not exceeding m such that the subset contains the population with the largest mean with a probability not less than P\* whenever  $\mu_{[k]} = \mu_{[k-1]} \geq \delta$ . The rule proposed by Gupta and Santner (1973) selects the population corresponding to  $\overline{x}_i$  if and only if  $\overline{x}_i \ge \max \{\overline{x}_{[k-m+1]}, \overline{x}_{[k]} - d\sigma/\sqrt{n}\}$ 

$$\overline{x}_i \geq \max \{\overline{x}_{[k-m+1]}, \overline{x}_{[k]} - d\sigma/\sqrt{n}\}$$

where d > 0 is a constant to be suitably determined. For given  $\delta$ , n, and m, the probability guarantee can be met for  $P^*$  values not exceeding a certain value  $P_1 = P_1(k,m,n,\delta)$ .

Other generalizations and modifications have been studied by Deverman and Gupta (1969), Sobel (1969), Gupta and Panchapakesan (1972), Alam and Thompson (1973), and Huang and Panchapakesan (1976). There has also been interest in decision-theoretic formulations of subset selection. Specific mention should be made of Studden (1967), Deely and Gupta (1968), Goel and Rubin (1975), and Yahav (1977), Berger (1977), and Hsu (1977). In the papers by Chernoff and Yahav (1977) and Hsu (1977), Monte Carlo studies have been carried out in the framework of subset selection which show that Bayes procedures can be closely approximated by Gupta type procedures.

### 6. CONCLUSION

In the last twenty-five years, the research in the area of selection and ranking procedures has progressed steadily and the present count of published papers and technical reports exceeds five hundred. Though these procedures have the potential for application and the use is increasing, it should be admitted that such use is not yet on a large scale. We should perhaps hasten to add that the situation is not unusual considering the fact that it calls for giving up the ingrained habit of testing of hypotheses or tests of significance and ANOVA on the part of applied statisticians. The time is right to remind the theoreticians among ourselves that the gap in the communication with the users is yet to be closed. Some encouraging signs of adopting multiple decision (selection and ranking) theory as realistic alternative to hypotheses testing have again appeared on the horizon. At an international symposium at Purdue in May 1976, there were papers presented on this topic from some competent statisticians, who had earlier not worked on these problems. These include Bickel, Chernoff and Yahav.

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methodology. Both indifference zone and subset selection approaches are discussed along with some modifications and generalizations. The paper also mentions two Ph.D. theses of R. L. Berger and Jason Hsu, both students of the author, who have obtained some decision-theoretic results in subset selection.

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